

PROGRAMME OVERVIEW

Sunday 27 Sept		Monday 28 Sept	Tuesday 29 Sept	Wednesday 30 Sept	Thursday 1 Oct	Friday 2 Oct
National Flagship KL Convention Centre			MMW Exhibition			(AM) P4I ASEAN Future of Maritime Conference <i>Partnerships for Infrastructure (P4I)</i> Australian Government Just & Equitable Shipping, Green Bunkering
			(AM) MMW Opening Ceremony (PM) Opening Plenary <i>The Future of Maritime Nations in a Changing World</i> Leadership Dialogue: <i>Maritime Competitiveness; Turning Regional Ambition into Delivery</i>	Track A: Maritime Financing (AM) - Panel Session on Inclusive Maritime Finance <i>What structures and supporting mechanisms are needed?</i> - Panel Session on The Honest Conversation <i>Why Banks Hesitate and Shipowners Struggle: Understanding the Disconnect</i> Track B: Decarbonisation & Energy Transition (PM) - Strategic Presentation by Global Maritime Forum - Panel Session: Ports as Powerhouses <i>How Malaysian Ports Can Accelerate Decarbonisation (transition pathway + cross-ecosystem coordination)</i>	Track C: Operational Competitiveness Presentation and Panel Discussions Positioning Malaysia Ports as a Global Logistic Hub (3 sessions)	(PM) Workforce and Diversity & Inclusion Track - Workforce; MISC in collaboration with Board of Engineers Malaysia (BEM) - Panel Session on Future Maritime Talent & Inclusive Workforce Session (PM) MASA Annual Dinner
Satellites External venue		9am – 11 am Strategic Roundtable Merdeka 118 (PM) BNM Sectoral Engagement Sasana Kijang (PM) MMW Networking Dinner Mandarin Oriental		(AM) FASA EXCO Meeting Mandarin Oriental (PM) MISC Musical Event Dewan Filharmonik Petronas (DFP)	External Industry-led events - Johor Ports / Receiving Terminal (MHB) / PGB - Sarawak Maritime Academy - Westports Visit - MARDEP Maritime Talent, Education Future Workforce - Akademi Laut Malaysia (ALAM) <i>"Honouring Our Legacy, Empowering Our Future"</i>	

Note: Items highlighted in red are pending confirmation.

OPENING CEREMONY	
Tuesday 29 th Sept	Programme
8:00 – 9:00 am	Registration
9:00 am	Arrival of VVIP
9:30 am	Arrival of YB Minister of Transport
9:50 am	Arrival of Guest Of Honour Yang Amat Berhormat Dato' Seri Anwar Ibrahim Prime Minister of Malaysia
	Opening Marching Commences
10:00 am	Official Opening Ceremony
10:02 am	National Anthem
10:05 am	Doa Recital
10:10 am	Welcome Address YB Loke Siew Fook Minister of Transport Malaysia
10:20 am	Keynote Address YAB Dato' Seri Anwar Ibrahim Prime Minister of Malaysia
10:35 am	Opening Montage & Gimmick
10:40 am	Maritime Icon Award
10:50 am	VVIP Exhibition Tour
11:20 am	VVIP Refreshment
11:50 am	VVIP departs

External Industry-led event in conjunction with MMW 2026	
Monday 28 Sept	(By Invitation only) Strategic Roundtable (Closed-Door Session)
09:00 11:00	Title: From Energy Transition Ambition to Maritime Execution: Accelerating ASEAN Collaboration A closed-door, by-invitation Strategic Roundtable convening selected Ministers, senior government stakeholders, maritime and energy leaders, financial institutions and regional players to discuss how ASEAN’s energy transition ambition can be translated into practical maritime execution. The discussion will focus on actionable pathways across green fuel value chains, carbon transport, port and bunkering infrastructure, financing solutions and regional collaboration, with insights to inform a post-session strategic paper / regional input. Participants: ASEAN Ministers/Maritime and Energy CEOs /Financial institutions Venue: Park Hyatt, Merdeka 118
14:30 16:30	BNM Financial Sectorial Engagement Session About: Pursuant to the National Shipping and Port Council (NSPC) Meeting, Bank Negara Malaysia has engaged MASA to organise the Financial Sectorial Engagement (FSE) Session for Shipping Sector in April. MASA proposed organising a forum during the MMW to highlight key points for the April session to be shared. Proposed Venue: Sasana Kijang, KL (TBC)
20:00 22:00	MMW Networking Dinner Venue: Mandarin Oriental Participants: Maritime stakeholders and industry players, sponsors, ASEAN delegates

Theme: MARITIME LEADERSHIP IN A SHIFTING WORLD <i>Focuses on strategic dialogue, geopolitical developments and Malaysia’s maritime ambitions within the evolving global and regional landscape</i>			
Tuesday 29th Sept	Opening Plenary: The Future of Maritime Nations in a Changing World (Global & Asia-Pacific Outlook) 2:30 p.m. Focus: Discussion to frames macro context in shaping maritime competitiveness across Global and Asia-Pacific, including: - Global trade shifts and supply chain realignment - Energy transition and fuel readiness - Maritime security, resilience and investor confidence - Implications for Asia-Pacific hubs, with ASEAN as a key delivery region Participants: - Relevant Ministry /Regulators - Global/Asia-Pacific maritime leaders, ASEAN FASA - Trade/industry players (cargo owners/charterers) and logistics leaders	4:00 p.m.	Leadership Dialogue: Maritime Competitiveness — Turning Regional Ambition into Delivery Focus: Build on the Opening Plenary by moving from “context” to “choices”: What regional maritime players must prioritise to stay competitive and how Malaysia can contribute to practical delivery through collaboration. Discussion includes: - Investment and financing constraints/opportunities - Decarbonisation prioritisation and implementation pathways - Port/logistics performance and corridor reliability - ASEAN as a practical delivery arena (incl. Malaysia’s Chairmanship momentum where relevant), and how SMEs can plug into regional value chains Participants: - Policy/regulatory and economic agencies (Malaysia + selected regional peers) - Asia-Pacific port and shipping leaders / industry associations - Finance and risk voices (BNM / development finance / commercial banks) - Class Societies/Technical/assurance bodies (as relevant) - Selected operators/SMEs

Theme: MARITIME FINANCING, TECHNOLOGY & DECARBONISATION <i>Focuses on financing, technology readiness and practical pathways to maritime decarbonisation</i>		
	Track A: Maritime Financing Venue: KL Convention Centre	Track B: Decarbonisation & Energy Transition Venue: KL Convention Centre
Wednesday 30 th Sept	Inclusive Maritime Finance Focus: A high-level discussion on financial frameworks and lending structures that can improve access to capital for shipowners across all segments. The session will explore how better risk understanding, appropriate collateral models, marine insurance, P&I coverage, class requirements and supportive policy mechanisms can help strengthen lender confidence and improve financing access for the maritime sector. Where relevant, the discussion may also draw on regional and international practices to identify practical approaches that can support Malaysia's maritime financing ecosystem. Participants: BNM/Major financial institutions/Marine insurance / P&I/Class Society/Shipowner	Strategic Presentation by Global Maritime Forum Focus: A knowledge-setting presentation followed by Q&A session on the global progress of shipping decarbonisation, with focus on green shipping corridors, scalable zero-emissions fuels, operational efficiency and the system-level conditions required to move from ambition to implementation. The presentation will draw on GMF's international work to highlight practical lessons for Malaysia and broader ASEAN, particularly around corridor development, fuel readiness, financing, port coordination and cross-sector collaboration.
	The Honest Conversation Why Banks Hesitate and Shipowners Struggle: Understanding the Disconnect Focus: A practical discussion unpacking the real disconnect between financial institutions and shipowners in accessing maritime financing. The session will bring both sides into the same conversation to understand banks' lending considerations, shipowners' operational realities and challenges around bankability, cash flow visibility, asset valuation, sustainability requirements and fleet renewal. The discussion aims to identify where expectations can be better aligned to support more practical financing pathways for the shipping sector. Participants: BNM/local financial institutions/CFO from SME shipowners	Ports as Powerhouses: How Malaysian Ports Can Accelerate Decarbonisation (transition pathway + cross-ecosystem coordination) Focus: Discussion on the role of ports as critical enablers of maritime decarbonisation and energy transition. The session will explore how ports can support the shift towards lower-carbon shipping through infrastructure readiness, alternative fuel ecosystems, shore-side solutions, regulatory alignment, and collaboration with shipowners, fuel suppliers and policymakers. The discussion will position ports not merely as operational gateways, but as strategic nodes in enabling cleaner maritime corridors and supporting Malaysia's transition-ready maritime ecosystem. Participants: Ministry of NRES/Ports Industry Players/Global Maritime Forum Decarbonisation

External Industry-led event in conjunction with MMW 2026	
Wednesday 30 Sep	Federation of ASEAN Shipowners' Association (FASA) EXCO Meeting Participants: ASEAN Shipowners Association Venue: Mandarin Oriental Hotel
6:00 p.m. – 10:00 p.m.	MISC Musical Event (By Invitation Only) Venue: Dewan Philharmonic PETRONAS

Track C: Operational Competitiveness	
Focuses on how Malaysia's ports can enhance competitiveness, embrace digitalisation and strengthen supply chain connectivity to support the country's position as a global logistics hub	
Thursday 1 st Oct (a.m. – p.m.)	Positioning Malaysia Ports as a Global Logistic Hub Focus: Malaysia as a maritime nation has benefited from the decades of growth in the infrastructure sector, driving the Malaysian economy. As Malaysia position itself as a global logistics hub, the growth of ports becomes essential. This session discusses the crucial elements that ensures success of ports in Malaysia, on the path to become a global logistics hub. Presentation and Panel Discussions on: 1. Global Competition: How Malaysia Ports Can Win 2. Port Expansion: Ready for the Next Wave 3. Decarbonising Ports: From Compliance to Competitive Advantage 4. Digitalisation: Beyond Malaysia Maritime Single Window 5. Connecting the dots: Linking Malaysia to the World 6. Going Digital: Industry Perspective 7. Linking the Chain: Creating Seamless Multimodal Logistics Network 8. From Ports to End Users: Ensuring Supply Chain Resilience
External Industry-led event in conjunction with MMW 2026	
Thursday 1 st Oct	External Industry-led Potential events: • Industry visit • Johor Ports/Receiving Terminal/MHB/PETRONAS Gas Berhad • Sarawak Shipyard • Sabah • MARDEP

THEME: MARITIME TALENT, EDUCATION & FUTURE WORKFORCE <i>Focuses on sustainability of the industry through people</i>	
Thursday 1 st Oct (at ALAM)	ALAM Alumni & Future Seafarers Summit — Malaysia Maritime Week Edition Theme <i>"Honouring Our Legacy, Empowering Our Future."</i> Rationale: Where ALAM alumni and future cadets come together to celebrate Malaysia’s maritime talent journey. Event Concept Overview Rationale: The programme is designed around a storyline experience, taking students through our stages: DISCOVER • <i>“20 Maritime Careers You Never Knew Existed”</i> • Women in Maritime Showcase • Maritime Career Expo (MISC, ports, OSVs, classification societies) TRAIN • Bridge & Engine Simulation Challenges • Firefighting and Survival Demonstrations • Cadet Life Experience Zone (marching demo, uniform try-on) • STEM mini workshops (rope & knot, build a boat, mini engine model) EXPERIENCE • Alumni storytelling: life at sea, global trade routes, real firstcontract experiences • VR/AR ship navigation booth • Global Exposure Wall: “Where ALAM Graduates Are Today” LAUNCH • Academic Loan/Sponsorship Briefing • Cadetship clinic • Sea-to-shore career talks • Closing alumni homecoming ceremony Alumni Roles Proposed: Rationale: Involving alumni creates authenticity, credibility and inspiration and helps reinforce the “legacy meets future” narrative.

THEME: MARITIME TALENT, EDUCATION & FUTURE WORKFORCE <i>Focuses on sustainability of the industry through people</i>	
Friday 2 Oct (a.m.)	ASEAN Future of Maritime Conference by Partnership for Infrastructure Australia (P4I) Background: Partnerships for Infrastructure (P4I) is an organization under the Australian government that assists Southeast Asian countries in developing their infrastructure. P4I has partnered with MMW since 2023, sponsoring and contributing to the conference, culminating to the ASEAN Future of Maritime Conference in MMW25, the first ASEAN level conference to get clearance from ASEAN Maritime Transport Working Group. P4I focuses on developing Green Bunkering Regulations for Malaysia. Format (Tentative): Conference Theme (tentative): Green Bunkering Regulations
p.m.	Plenary Session: Maritime Careers and Workforce of the Future Focus: A Workforce / D&I session focusing on how Malaysia’s maritime sector can strengthen its future talent pipeline and capability readiness. The session will explore maritime career pathways beyond traditional seafaring roles, including shore-based careers, leadership pathways, women in maritime and emerging skills required for energy transition, AI, automation, new fuels and HSSE. Covers these areas: • Shore-based careers • Women in maritime • Leadership pathways • Energy transition jobs • Skills for AI/Automation/new fuels/HSSE Participants: • Ministry of Transport Malaysia (Policy) • Nawaya Maritime • Women in Maritime Asia (WIMA Asia) • Women in Maritime Association Malaysia (MyWIMA) • Maritime academician / representative from maritime education institution